## **Organizational Standards for Public Organizations**

To validate compliance with Organizational Standards, specific documentation must be uploaded into COPOS and approved by the executive director. COPOS documentation is reviewed routinely and as part of annual monitoring. To expedite the review process and to substantiate your achievements, please identify or highlight any portion of board meeting minutes that pertain to the standard. If a document or form is not self-explanatory, please enter a note in COPOS to explain how the document supports your compliance with the standard.

	Category One – Consumer Input and Involvement		
1.1	The department demonstrates low-income individuals'	Annually	
	participation in its activities.		
Any c	ombination of the following:		
	Participation lists, group documents, and minutes from agency advisory bodies;		
	<ul> <li>Tripartite board minutes documenting the involvement of low-income individuals</li> <li>Documentation of low-income individual's participation in the development of ser</li> </ul>		
	assessment process, or assistance at agency events;	vices, or in the fleeds	
	Client Advisory Board activities documentation (i.e. Head Start).		
1.2	The department analyzes information collected directly from	Every three (3) years.	
	low-income individuals as part of the community assessment.		
✓	· · · · · · · · · · · · · · · · · · ·	es to include low-income	
	individuals in data collection;		
1	ny combination of the following:		
✓	Notes from community forums or focus groups, transcripts from interviews that inc	cluded low-income	
./	individuals; Samples of surveys from low-income individuals;		
\ \ \	Minutes of meeting where the data was analyzed for the community assessment;		
	Copy of the Needs Assessment.		
1.3	The department has a systematic approach for collecting,	Every three (3) years.	
	analyzing, and reporting customer satisfaction data to the		
	tripartite board/governing body, which may be met through		
	broader local government processes.		
Any	combination of the following:		
	Agency's customer satisfaction policy and/or procedures;		
	Schedule for customer satisfaction data collection;		
	Board meeting minutes;	io	
	Report that analyzes the customer satisfaction data for board and the general publi	IC.	

	Category Two — Community Engagement		
2.1	The department has documented or demonstrated	Annually	
	partnerships across the community, for specifically identified		

	purposes; partnerships include other antipoverty organizations	
	in the area	
✓	A list of the agencies and/ or primary partnerships	
And		
✓ ✓	Samples of documents such as MOUs and/or contracts that document the partners	ships.
2.2	The department utilizes information gathered from key sectors of the community in assessing needs and resources, during the community assessment process or other times. These sectors would include at minimum: community-based organizations, faith-based organizations, private sector, public sector, and	Every three (3) years.
	educational institutions.	
✓	Information gathered during the community needs assessment from all five sectors	s listed in the standard;
And		
<b>✓</b>	Summary of the data in the community needs assessment or its appendices.	T
2.3	The department communicates its activities and its results to	Annually
	the community.	
√ And	The agency's public annual report; any of the following:	
✓	Social media activity (Facebook page, Twitter account, etc.);	
<b>✓</b>	News release copies;	
	Community event information.	1
2.4	The department documents the number of volunteers and	Annually
	hours mobilized in support of its activities.	
<b>✓</b>	Documentation of how the agency tracks the number of volunteers and volunteers	hours.

	Category Three – Community Assessment	
3.1	The department conducted or was engaged in a community	Every three (3) years.
	assessment and issued a report within the past 3 years, if no	
	other report exists.	
✓	An electronic copy of the full Community Needs Assessment.	
3.2	As part of the community assessment, the department collects	Every three (3) years.
	and includes current data specific to poverty and its prevalence	
	related to gender, age, and race/ethnicity for their service	
	area(s).	
<b>✓</b>	Documentation that demonstrates collection of poverty data regarding gender, age three demographics).	e, and race/ethnicity (all
3.3	The department collects and analyzes both qualitative and	Every three (3) years.
	quantitative data on its geographic service area(s) in the	
	community assessment.	
At lea	st one from the following categories:	

## Data collection procedures:

- ✓ A list of all data collection methods used in the needs assessment;
- ✓ Descriptions of the processes used to collect the data collected;
- ✓ Links to or copies of the raw data collected.

## Data analysis procedures:

- ✓ Descriptions of the processes used to analyze the data;
- ✓ The primary sections of the needs assessment that include data analysis.

## Quantitative and qualitative data:

- ✓ A list of all data sources collected for the needs assessment divided into qualitative, quantitative, and mixed methods categories;
- ✓ Links to or copies of the raw data collected.

3.4	The community assessment includes key findings on the causes and conditions of poverty and the needs of the	Every three (3) years.
	communities assessed.	
✓	Executive summary that outlines the key findings of the needs assessment;	
3.5	The tripartite board formally accepts the completed	Every three (3) years.
	community assessment.	
<b>✓</b>	Board meeting minutes.	

	Category Four — Organizational Leadership	
4.1	The tripartite board/advisory body has reviewed the	Every five (5) years.
	department's mission statement within the past five (5) years	
	and assured that: 1. The mission addresses poverty; and 2. The	
	CSBG programs and services are in alignment with the mission.	
✓	Board meeting minutes;	
And		
✓	A copy of the Strategic Plan that includes mission statement.	
4.2	The department's Community Action plan is outcome-based,	Annually
	anti-poverty focused, and ties directly to the community	
	assessment.	
✓	A copy of the CSBG Work Plan.	
4.3	The department's Community Action plan and strategic plan	Annually
	document the continuous use of the full Result Oriented	
	Management and Accountability (ROMA) cycle or comparable	
	system (assessment, planning, implementation, achievement	
	of results, and evaluation). In addition, the department	
	documents having used the services of a ROMA-certified	
	trainer (or equivalent) to assist in implementation.	
	trainer for equivalent, to assist in implementation.	

- ✓ Evidence that all steps in the ROMA cycle (assessment, planning, implementation, achievement and evaluation) were carried out in the Work Plan and Strategic Plan, e.g. a logic model;
- ✓ Evidence indicating involvement of ROMA trainer/implementer in implementation of ROMA

	principles in the Work Plan and Strategic Plan;	
<b>V</b>	Board Meeting Minutes.	
4.4	The tripartite board/advisory body receives an annual	Annually
	update on the success of specific strategies included in the	
	Community Action plan.	
✓	Board meeting minutes.	
4.5	The department adheres to its local government's policies and	Every five (5) years.
	procedures around interim appointments and processes for	
	filling a permanent vacancy.	
٧	Local government's policies and procedures on hiring.	
4.6	The department complies with its local government's risk	Every
	assessment policies and procedures.	two (2) years.
✓	Risk assessment instrument and results;	
And		
✓	Board Meeting minutes.	

	Category Five — Board Governance	
5.1	The department's tripartite board/advisory body is structured	Every five (5) years.
	in compliance with the CSBG Act, by either:	
	1. Selecting the board members as follows:	
	<ul> <li>At least one third are democratically-selected</li> </ul>	
	representatives of the low-income community; • One-	
	third are local elected officials (or their representatives); and	
	<ul> <li>The remaining members are from major groups and interests in the community; or</li> </ul>	
	2. Selecting the board through another mechanism	
	specified by the State to assure decision-making and	
	participation by low-income individuals in the	
	development, planning, implementation, and evaluation	
	of programs.	
✓	Board bylaws;	
☑nd		
	Board Membership Module complete and updated in COPOS.	- (-)
5.2	The department's tripartite board/advisory body either has:	Every five (5) years.
	1. Written procedures that document a democratic selection	
	process for low-income board members adequate to assure	
	that they are representative of the low-income community, or	
	2. Another mechanism specified by the State to assure	
		·

	decision-making and participation by low-income individuals in	
	the development, planning, implementation, and evaluation of	
	programs.	
	Please note under IM 82 for Public Entities the law also requires	
	that a minimum of 1/3 of tripartite board membership be	
	comprised of representatives of low-income individuals and	
	families who reside in areas served	
✓	Board by-laws.	
5.3	Not applicable: Review of bylaws by an attorney is outside of	Not applicable.
	the purview of the department and the tripartite	
	board/advisory body, therefore this standard does not apply to	
	public entities.	
✓	Not applicable	
5.4	The department documents that each tripartite board/advisory	Every
	body member has received a copy of the governing documents,	two (2) years.
	within the past 2 years.	
· .	f the following:	
<b>✓</b>	Board meeting minutes; Signature of board members. (See appendix.);	
· ✓	Email documenting board members receipt of the governing documents	
5.5	The department's tripartite board/advisory body	Annually
5.5	The department's tripartite board/advisory body meets in accordance with the frequency and quorum	Annually
5.5		Annually
5.5	meets in accordance with the frequency and quorum requirements and fills board vacancies as set out in its governing documents.	Annually
<b>✓</b>	meets in accordance with the frequency and quorum requirements and fills board vacancies as set out in its governing documents.  Board meeting minutes.	Annually
	meets in accordance with the frequency and quorum requirements and fills board vacancies as set out in its governing documents.  Board meeting minutes.  Each tripartite board/advisory body member has signed a	Annually  Every
<b>✓</b>	meets in accordance with the frequency and quorum requirements and fills board vacancies as set out in its governing documents.  Board meeting minutes.	
<b>✓</b>	meets in accordance with the frequency and quorum requirements and fills board vacancies as set out in its governing documents.  Board meeting minutes.  Each tripartite board/advisory body member has signed a conflict of interest policy, or comparable local government document, within the past two (2) years.	Every
5.6	meets in accordance with the frequency and quorum requirements and fills board vacancies as set out in its governing documents.  Board meeting minutes.  Each tripartite board/advisory body member has signed a conflict of interest policy, or comparable local government	Every
<b>✓</b>	meets in accordance with the frequency and quorum requirements and fills board vacancies as set out in its governing documents.  Board meeting minutes.  Each tripartite board/advisory body member has signed a conflict of interest policy, or comparable local government document, within the past two (2) years.  A conflict of interest document;	Every two (2) years.
5.6	meets in accordance with the frequency and quorum requirements and fills board vacancies as set out in its governing documents.  Board meeting minutes.  Each tripartite board/advisory body member has signed a conflict of interest policy, or comparable local government document, within the past two (2) years.	Every two (2) years.
5.6 And	meets in accordance with the frequency and quorum requirements and fills board vacancies as set out in its governing documents.  Board meeting minutes.  Each tripartite board/advisory body member has signed a conflict of interest policy, or comparable local government document, within the past two (2) years.  A conflict of interest document;  Signatures of board members documenting receipt of Conflict of Interest, (See approximately support to the second secon	Every two (2) years.
5.6 And	meets in accordance with the frequency and quorum requirements and fills board vacancies as set out in its governing documents.  Board meeting minutes.  Each tripartite board/advisory body member has signed a conflict of interest policy, or comparable local government document, within the past two (2) years.  A conflict of interest document;  Signatures of board members documenting receipt of Conflict of Interest, (See approximately signatures).	Every two (2) years.
5.6  And And	meets in accordance with the frequency and quorum requirements and fills board vacancies as set out in its governing documents.  Board meeting minutes.  Each tripartite board/advisory body member has signed a conflict of interest policy, or comparable local government document, within the past two (2) years.  A conflict of interest document;  Signatures of board members documenting receipt of Conflict of Interest, (See approximately conflict of Interest forms available upon on request.	Every two (2) years.
5.6  And And	meets in accordance with the frequency and quorum requirements and fills board vacancies as set out in its governing documents.  Board meeting minutes.  Each tripartite board/advisory body member has signed a conflict of interest policy, or comparable local government document, within the past two (2) years.  A conflict of interest document;  Signatures of board members documenting receipt of Conflict of Interest, (See approximately conflict of Interest forms available upon on request.  The department has a process to provide a structured	Every two (2) years.
5.6  And And 5.7	meets in accordance with the frequency and quorum requirements and fills board vacancies as set out in its governing documents.  Board meeting minutes.  Each tripartite board/advisory body member has signed a conflict of interest policy, or comparable local government document, within the past two (2) years.  A conflict of interest document;  Signatures of board members documenting receipt of Conflict of Interest, (See approximately conflict of Interest forms available upon on request.  The department has a process to provide a structured orientation for tripartite board/advisory body members within	Every two (2) years.
5.6 And And 5.7	meets in accordance with the frequency and quorum requirements and fills board vacancies as set out in its governing documents.  Board meeting minutes.  Each tripartite board/advisory body member has signed a conflict of interest policy, or comparable local government document, within the past two (2) years.  A conflict of interest document;  Signatures of board members documenting receipt of Conflict of Interest, (See approximate to Interest forms available upon on request.  The department has a process to provide a structured orientation for tripartite board/advisory body members within six (6) months of being seated.  Board Membership Module complete and updated in COPOS.	Every two (2) years.
5.6  And And And And And	meets in accordance with the frequency and quorum requirements and fills board vacancies as set out in its governing documents.  Board meeting minutes.  Each tripartite board/advisory body member has signed a conflict of interest policy, or comparable local government document, within the past two (2) years.  A conflict of interest document;  Signatures of board members documenting receipt of Conflict of Interest, (See approximately conflict of Interest forms available upon on request.  The department has a process to provide a structured orientation for tripartite board/advisory body members within six (6) months of being seated.	Every two (2) years.

✓	A signed board member statement that such orientation occurred, (See appendix).	
Or		
✓	Sign-in sheet from the orientation.	
5.8	Tripartite board/advisory body members have been provided	Every
	with training on their duties and responsibilities within the past	two (2) years.
	two (2) years.	
✓	Board Meeting Minutes	
And		
✓	The curriculum/tools used for training;	
And o	ne of the following:	
✓	A signed board member statement that such training occurred, (See appendix).	
Or		
✓	Sign-in sheet from the training.	
5.9	The department's tripartite board/advisory body receives	Annually
	programmatic reports at each regular board/advisory meeting.	
✓	Board meeting minutes.	

	Category Six — Strategic Planning	
6.1	The department has a strategic plan, or comparable planning	Every five (5) years.
	document, in place that has been reviewed and accepted by the	
	tripartite board/advisory body within the past five (5) years. If	
	the department does not have a plan, the tripartite	
	board/advisory body will develop the plan.	
✓	A copy of the completed strategic plan;	
And		
<b>√</b>	Board meeting minutes.	F (* /F)
6.2	The approved strategic plan, or comparable planning	Every five (5) years.
	document, addresses reduction of poverty, revitalization of	
	low-income communities, and/or empowerment of people	
	with low incomes to become more self-sufficient.	
	A copy of the strategic plan.	
6.3	The approved strategic plan, or comparable planning	Every five (5) years.
	document, contains family, agency, and/or community goals.	
✓	A copy of the strategic plan.	
6.4	Customer satisfaction data and customer input, collected as	Every five (5) years.
	part of the community assessment, is included in the strategic	
	planning process, or comparable planning process.	
✓	A section of the strategic plan or summary that describes how the customer feedbac	k data was used.
6.5	The tripartite board/advisory body has received an update(s)	Annually
	on progress meeting the goals of the strategic	
	plan/comparable planning document within the past twelve	
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	(12) months.	
✓	Board meeting minutes.	

	Category Seven – Human Resources Management	
7.1	Not applicable: Local governmental personnel policies are	Not applicable
	outside of the purview of the department and the	
	tripartite board/ advisory body, therefore this standard	
	does not apply to public entities.	
√	Not applicable	
7.2	The department follows local governmental policies in making	Annually.
	available the employee handbook (or personnel policies in	,
	cases without a handbook) to all staff and in notifying staff of	
	any changes.	
✓	Personnel policies or employee handbook;	1
And		
<b>√</b>	Documentation that personnel policies have been made available to employees. (Se	
7.3	The department has written job descriptions for all positions.	Every five (5) years.
	Updates may be outside of the purview of the department.	
<b>√</b>	Dated job descriptions.	
7.4	The department follows local government procedures for	Every twelve (12)
	performance appraisal of the department head.	months.
√ And	Policy or procedures pertaining to performance appraisals;	
Allu ✓	Sample appraisal document;	
And		
✓	Actual appraisal document available upon request.	T
7.5	The compensation of the department head is made available	Every twelve (12)
	according to local government procedure.	months.
<b>√</b>	Policy or procedures document.	1
7.6	The department follows local governmental policies for regular	Annually.
	written evaluation of employees by their supervisors.	
<b>√</b>	Policy or procedures document pertaining to performance appraisals;	
✓ And ✓		
And  And	Policy or procedures document pertaining to performance appraisals;  Sample appraisal document;	
✓		
✓	Sample appraisal document;	Every five (5) years.
And	Sample appraisal document;  Actual appraisal document available upon request.	Every five (5) years.
And	Sample appraisal document;  Actual appraisal document available upon request.  The department provides a copy of any existing local	Every five (5) years.
And	Sample appraisal document;  Actual appraisal document available upon request.  The department provides a copy of any existing local government whistleblower policy to members of the tripartite	Every five (5) years.

	employee orientation.		
✓	Personnel policies or employee handbook;		
And			
✓	✓ Documentation that demonstrates orientation is conducted for new hires. (See appendix).		
7.9	The department conducts or makes available staff	Annually.	
	development/training (including ROMA) on an ongoing basis.		
✓	✓ Documentation of attendance at training, events, conferences, (e.g. sign in sheets, registration		
	confirmation or other).		

	Category Eight – Financial Operations and Oversight	
8.1	The department's annual audit is completed through the local	Every twelve (12)
	governmental process in accordance with Title 2 of the Code of	months.
	Federal Regulations, Uniform Administrative Requirements,	
	Cost Principles, and Audit Requirement (if applicable) and/or	
	State audit threshold requirements. This may be included in the	
	municipal entity's full audit.	
<b>✓</b>	Documentation of audit report;	
And		
<b>✓</b>	Confirmation of timely filing.	5
8.2	The department follows local government procedures in	Every twelve (12)
_	addressing any audit findings related to CSBG funding.	months.
	re were no findings:	
	Policy and Procedures re were findings:	
	Documentation of corrective action plans prepared in response to audit findings.	
8.3	The department's tripartite board/advisory body is notified of	Every twelve (12)
	the availability of the local government audit.	months.
✓	Board meeting minutes.	-
8.4	The department's tripartite board/advisory body is notified of	Every twelve (12)
	any findings related to CSBG funding.	months.
✓	Board meeting minutes.	
8.5	Not applicable: The audit bid process is outside of the purview	Not applicable.
	of tripartite board/advisory body therefore this standard does	
	not apply to public entities.	
✓	Not applicable.	
8.6	Not applicable: The Federal tax reporting process for local	Not applicable.
	governments is outside of the purview of tripartite	
	board/advisory body therefore this standard does not apply to	
	public entities.	
<b>√</b>	public entities.  Not applicable.	

8.7	The tripartite board/advisory body receives financial reports at each regular meeting, for those program(s) the body advises, as allowed by local government procedure.	Annually.
✓	Board meeting minutes.	I.
8.8	Not applicable: The payroll withholding process for local	Not applicable.
	governments is outside of the purview of the department,	
	therefore this standard does not apply to public entities.	
$\checkmark$	Not applicable.	
8.9	The tripartite board/advisory body has input as allowed by	Every twelve (12)
	local governmental procedure into the CSBG budget process.	months.
✓	Board meeting minutes.	
8.10	Not applicable: The fiscal policies for local governments are	Not applicable.
	outside of the purview of the department and the tripartite	
	board/advisory body, therefore this standard does not apply to	
	public entities.	
√	Not applicable.	
8.11	Not applicable: Local governmental procurement policies are	Not applicable.
	outside of the purview of the department and the tripartite	
	board/advisory body, therefore this standard does not apply	
	to public entities.	
$\checkmark$	Not applicable.	
8.12	Not applicable: A written cost allocation plan is outside of	Not applicable.
	the purview of the department and the tripartite	
	board/advisory body, therefore this standard does not	
	apply to public entities.	
✓	Not applicable.	
8.13	The department follows local governmental policies for	Every five (5) years.
	document retention and destruction.	
✓	Document Retention and Destruction Policy	

Category Nine – Data and Analysis		
9.1	The department has a system or systems in place to track and	Annually
	report client demographics and services customers receive.	
✓	A copy of the demographic report from the reporting system.	
9.2	The department has a system or systems in place to track	Annually
	family, agency, and/or community outcomes.	
✓	Sample of a report documenting program outcomes.	
9.3	The department has presented to the tripartite board/advisory	Every twelve (12)

	body for review or action, at least within the past twelve (12) months, an analysis of the agency's outcomes and any operational or strategic program adjustments and improvements identified as necessary.	months.
✓	Board meeting minutes.	
9.4	The department submits its annual CSBG Information Survey data report and it reflects client demographics and CSBG-funded outcomes.	Autoformatted annually.